



Central Bedfordshire  
Health and Wellbeing Board

**Contains Confidential or Exempt Information** No

**Title of Report** Sustainability and Transformation Plan 2016-2020

**Meeting Date:** 19 October 2016

**Responsible Officer(s)** Richard Carr, Chief Executive

**Presented by:** Richard Carr, Chief Executive

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**Recommendation(s)** The Health and Wellbeing Board is asked to:

- 1. receive an update on the Sustainability and Transformation Plan;**
- 2. note that the STP will take forward work on the appropriate configuration of acute services across Bedfordshire and Milton Keynes, building on the work of the Health Care Review; and**
- 3. note the requirement for local involvement and engagement in shaping the plan.**

<b>Purpose of Report</b>	
1.	To update the Health and Wellbeing Board on the development of Sustainability and Transformation Plan for BLMK.
2.	To inform the Board of the requirement for local involvement and engagement to ensure local people are able to shape the future of their local services.

<b>Background</b>	
3.	Bedfordshire, Luton and Milton Keynes (BLMK) health and care communities have come together to formulate a Sustainability and Transformation Plan (STP), as part of a national drive to improve health and well-being, care quality, and affordability across the NHS.
4.	The BLMK STP is one of 44 health and care 'footprints' in England, bringing organisations together to develop plans to support the delivery of the NHS Five Year Forward View. The plans will show how local services will evolve, develop and become clinically and financially sustainable over the next five years (to 2020/21).

5.	The Health and Wellbeing Board received report in July outlining the national policy for Sustainability and Transformation Plans and steps taken in the Bedfordshire, Luton and Milton Keynes footprint to develop the plan.
6.	The BLMK STP is led by Pauline Philip, chief executive of Luton and Dunstable University Hospital NHS Foundation Trust and national lead for urgent and emergency care.
7.	Development of a STP also provides an opportunity for a whole system approach to addressing the wider determinants of health, such as housing, economic development and education. It is intended to foster greater collaboration between the NHS and local government, with patients and the public kept at the centre.
<b>Content of STPS</b>	
8.	All 44 STP Footprints were required to submit a draft plan on 30 June 2016. These draft plans explored ideas and possibilities for transformational change to support improved health and well-being, service quality and affordability. The BLMK draft plan sets out the STP's priorities in delivering the Five Year Forward View. These priorities are:
9.	<ol style="list-style-type: none"> <li data-bbox="339 1025 1495 1173">1. <b>Illness prevention and health improvement:</b> Preventing ill health and improving good health by giving people the knowledge and tools, individually and through local communities, to manage their own health effectively.</li> <li data-bbox="339 1205 1495 1317">2. <b>Primary, community and social care:</b> Delivering high quality and resilient primary, community and social care services across Bedfordshire, Luton and Milton Keynes.</li> <li data-bbox="339 1348 1495 1429">3. <b>Secondary care:</b> Delivering high quality and sustainable secondary (hospital) care services across Bedfordshire, Luton and Milton Keynes.</li> <li data-bbox="339 1460 1495 1653">4. <b>Digitisation:</b> Working together to create a digital platform across BLMK, maximising the use of information and communication systems and technology. Enabling health and social care professionals to share care records so that all relevant information is available to inform clinical and care practice, whether in hospital, in the community or at home.</li> <li data-bbox="339 1684 1495 1832">5. <b>Demand management and commissioning:</b> Working together to make sure the right services are available in the right place, at the right time for everyone using health and social care in Bedfordshire, Luton and Milton Keynes.</li> </ol>
10.	An example of the plan on a page for prevention and health improvement, reflecting the key workstreams that are being developed and constituent priority actions is attached for information at Appendix one.

11.	These exploratory draft plans are being worked through with NHS England and NHS Improvement. Following feedback and further refinement, the Plans will be shared for further involvement and engagement with local communities, staff and other stakeholders.
<b>The Healthcare Review in Bedfordshire and Milton Keynes</b>	
12.	The Bedfordshire, Luton and Milton Keynes STP June submission identified that the Healthcare Review should be incorporated within the Bedfordshire, Luton and Milton Keynes STP as appropriate acute services are an integral element of delivering a sustainable health system.
13.	Undertaking this transfer, ensures the options are checked against the wider opportunities offered through extended working with Luton.
14.	The detailed governance arrangements and the means by which the STP will be agreed and decisions made are still to be finalised but must ensure appropriate engagement of all local stakeholders.
<b>Engaging Local People – A Guide for Local Areas Developing Sustainability and Transformation Plans</b>	
15.	<p>Following the recent national media interest in STPs, NHS England released the following statement in late August:</p> <p><i>“We need an NHS ready for the future, with no one falling between the cracks. To do this, local service leaders in every part of England are working together for the first time on shared plans to transform health and care in the communities they serve, and to agree how to spend increasing investment as the NHS expands over the next few years.</i></p> <p><i>“This is a unique exercise in collaboration. It is hardly a secret that the NHS is looking to make major efficiencies and the best way of doing so is for local doctors, hospitals and councils to work together to decide the way forward in consultation with local communities. Proposals are at a draft stage but we expect all local leaders to be talking to the public and stakeholders regularly – it is vital that people are able to shape the future of their local services.</i></p> <p><i>“No changes to the services people currently receive will be made without local engagement and, where required, consultation. There are longstanding assurance processes in place to make sure this happens.”</i></p> <p>An NHS England Guide published in September expects that most areas will take a version of their STP to their organisation’s public board meeting for discussion between late October and the end of the year.</p>
16.	The BLMK STP development process involves engagement with key partners and builds on local priorities and strategic plans such as the Better Care Fund Plans. Further engagement is anticipated as the plans develop.

	<b>Next Steps</b>
17.	The plans will continue to be developed locally, with the involvement of local communities, staff and other stakeholders, towards the submission of a more detailed iteration to NHS England in Autumn 2016.
18.	<p>The STP's nine current work streams remain in place to develop the next steps needed to deliver the five key priorities. The workstreams are:</p> <ol style="list-style-type: none"> <li>1. Health promotion and illness prevention</li> <li>2. Urgent and emergency care</li> <li>3. Primary, community and social care</li> <li>4. Workforce</li> <li>5. Shared care records, digitisation and assistive technology</li> <li>6. New models of care</li> <li>7. Clinical support services</li> <li>8. Back office services</li> <li>9. Health and social care estate.</li> </ol>

<b>Reasons for the Action Proposed</b>	
19.	Health and Wellbeing Boards has a key role in shaping the future of health and social care in their areas and need to ensure that they have meaningful input to the STPs. The emerging vision and priorities of the STP are consistent with the priorities of Joint Health and Wellbeing Strategy for Central Bedfordshire for improving health, wellbeing and reducing health inequalities.
20.	Health and care systems have been asked to come together to create their own ambitious local blueprint for implementing the Five Year Forward View, covering Oct 2016 to Mar 2021. NHS England will assess each STP. Plans of the highest standard will gain access to transformation funding from April 2017.
	<b>Next steps</b>
21.	Following submission on 30 June 2016, the draft plans from all 44 STPs across the country have been reviewed and considered by NHS England and NHS Improvement, amongst others. The BLMK plan has been assessed favourably as a result of this process.
22.	Work on the development of the five key priorities of the Plan is continuing locally.

<b>Issues</b>	
Governance & Delivery	
23.	<p>The BLMK STP programme has been overseen and indeed, driven by an STP Steering Group. This includes 16 key STP partners, all of whom act as equal partners in the STP programme. Representation on the STP Steering Group is at the CEOs and/or Director level. The Chief Executive of Central Bedfordshire Council is deputy to the nominated STP lead.</p> <p>The overarching design principle drawn upon to formulate the STP work programme has been that, as far as practical, the STP working groups draw on resources provided and/or insourced from STP partners. This helps to ensure that:</p> <ul style="list-style-type: none"> <li>• Ownership is achieved</li> <li>• Barriers in accessing data, intelligence, people and advice are reduced</li> <li>• Local expertise is harnessed</li> <li>• Third party costs are minimised.</li> </ul> <p>The STP has established a communications collaborative, comprising communications leads (or delegated representatives) from all STP partners. This group, chaired by the designated communications lead for the STP, seeks to ensure all workstreams and the overarching STP has appropriate tactical and strategic communication and engagement plans in place.</p>
Financial	
24.	One of the triple aims of the STPs is to secure achieve financial balance across the local health system and improve the efficiency of NHS services.
Public Sector Equality Duty (PSED)	
25.	The PSED requires public bodies to consider all individuals when carrying out their day to day work – in shaping policy, in delivering services and in relation to their own employees. It requires public bodies to have due regard to the need to eliminate discrimination, harassment and victimisation, advance equality of opportunity, and foster good relations between and in respect of nine protected characteristics; age disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.
26.	Are there any risks issues relating Public Sector Equality Duty <b>No</b>
27.	If yes – outline the risks and how these would be mitigated

Presented by Richard Carr, CEO Central Bedfordshire Council

Appendix One – STP Plan